Health Equity as a Critical Dimension of Quality

Monday May 11th, 2015 Dr. Jeff Turnbull, Chief, Clinical Quality, Health Quality Ontario





"Our Current System of Health Care is Unsustainable"

Sustainability is "value for money"

From Consensus to Action

Provider-focused Patient-centered Chronic disease management Acute care paradigm Individual, isolated Group-connected, team-based, practice accountable practice Data/evidence/quality/effectiveness Rhetoric reduced variance Silos Integrated regional systemsbased care Unrestricted growth Evidence informed innovation technology with CPG's Sustainable cost effective Unsustainable value proposition services supporting generational fairness Social inequity Health promotion and health equity

Health and Health Care Through a Health Equity Lens



Defining Equity

- Health inequality is when there are differences in health experiences or outcomes between different populations
- Health inequities attribute these differences to systematic disadvantages that are unequal and unfair

Health and Health Care Scope of Equity

- 1) Equity in Access: the right care at the right time, in the right place, for the right person
 - Care that is available, accessible, acceptable
- 2) Equity in healthcare outcomes
- 3) Equity in health (social determinants of health)

Increasing Social Inequity & Health Inequity





Equity as an Essential Quality Principle

Safe Effective Patient centred Efficient Timely Equitable

IOM, System Quality Advisory Comm, HQO

Equity as a Priority in ON Organizations

Which aspects of quality are being prioritized in your organization?



Survey responses from 186 attendees at HQT session on QI/Clinical Engagement HQT session November 2014

Impact on Health

- Generally poorer health than other citizens, although self reported health often does not reflect reality (adaptation effect)
- 4x age adjusted mortality rate, typically die 25 years earlier than housed counterparts
- Greater exposure to communicable diseases (i.e., Hepatitis, HIV)
- More likely to suffer complications from simple health problems (fractures, rashes)

Impact on Health Care System

- Higher burden of disease
- Greater exposure
- Lack of basic resources for self care
- Other circumstances (i.e., mental illness, substance use, need to find shelter) may interfere with efforts to seek care appropriately
- Complex system of entitlements is challenging to both patient and doctor



Communities with Differential

Impact

- Gender and sexual orientation
- Ethno-cultural differences including linguistic/refugee health
- Aboriginal people
- Frail elderly
- Rural & remote residents
- Single-parent families
- Physically disabled
- Mentally ill/drug and alcohol addiction
- Recent immigrants
- The young and the elderly
- Poverty including the homeless

Who are our High-Risk, High Cost Populations? The Target 5% Experience:

- Lack access to effective care and entitlements
- Receive care that is fragmented, episodic, crisis driven and not integrated
- Vulnerability/isolation /resilience/voiceless

Poverty



Some Thoughts on Health Equity & New Models of Care

- Define the nature and extent of the community involved
- Consider systems based barriers to access
- Engage patients and communities in effective solutions
- Care on their terms
- Mitigate underlying social factors through partners and advocacy
- Define and measure success on their terms

Define the nature of the community: The Homeless In Ottawa



Homelessness in Ottawa

• 6705 individuals





2013 Census data

Obstacles to Care

Transportation

Concept of health

Stigma

Drug cards

• Education



- Medications
- Health care providers judge negatively

Inner City Health

A health inequity mitigation strategy



Summary of Inner City Health Program and Services

- Managed Alcohol Program
- TED
- Special Care for Women
- Special Care for Men
- Hospice
- Supported Housing
- Oaks
- Booth House
- Supportive Housing (SSH)
- Primary Care Clinic

16 beds 46 beds 16 beds 30 beds 14 beds



55 units 20 units 10 units

Access

The right care, at the right time, in the right place.



Integrated Case Management with Alignment of Goals for Health and Health Care



Team-Based Care

New roles, new providers, new partners



Stabilizing Sources of Inequity and Setting Goals Appropriately







Targeted Engagement & Diversion

An integrated response for the Homeless with Co-Occurring Mental Health and Substance Use Disorders in Ottawa



<u>January 2014 – 2015</u>

True ER Diversions

5320 events

- 3480 (842 clients)
- 473 > 1 admission
- 83% < 10
- Transfer to ED from TEDS = 108 (3%)
- Transfer to Police from TEDS = 89 (2.6%)
- Cost (Paramedics + ED Assessment + \$500.00) without diversion = 1.7 million
- Cost of TED = \$300,00.00

Proposal HQO and a Health Equity Lens;

- An essential principle in health quality
- Part of our overall strategic direction
- Must be done in conjunction with our partners; especially provincial government
- Must focus on health and health care
- www.HQOntario.ca



Thunder Bay Regional Health Sciences Centre (TBRHSC) is an academic health sciences centre serving Northwestern Ontario.



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Equitable

Providing care that does NOT vary in quality because of personal characteristics such as gender, ethnicity, geographic location and socio-economic status.



Thunder Bay Regional Health Sciences Centre We are a unique hospital in a unique area with uncommon challenges. Northwestern Ontario is a sparsely populated expanse of land with a geographical size considerably larger than the entire land mass of France.





Thunder Bay Regional Health Sciences Centre



We provide acute and secondary care to the people of the City of Thunder Bay and tertiary care to the entire region.

Many of our communities are inkalewitzpactors #26 remote and STACE LINE \$40

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The population of our region is 20% Aboriginal. Our Aboriginal population has poorer health status than our non-Aboriginal population and, in addition, there are cultural and societal barriers to effective care in our region.



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Our Strategic Plan identifies strategies to improve access and health outcomes for Aboriginal people.



We will deliver a quality patient experience in an academic health care environment that is responsive to the needs of the population of Northwestern Ontario.



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This is a priority. We want to make a difference and provide the best, most culturally appropriate care and research.





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TBRHSC is making serious efforts and good progress in addressing some of the behavioural, cultural and societal issues that result in challenges to caring for our Aboriginal population.





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Serving the Aboriginal population at TBRHSC

Many activities have already been completed to improve care and access. For example:

We employ five aboriginal patient navigators to aid Aboriginal patients through the process of care at the hospital, particularly for those patients who don't speak English.



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Through our Prevention and Screening program and Cancer Care Ontario, we are reaching more women from First Nation communities with a mobile screening coach that travels to rural and remote communities throughout Northwestern Ontario to provide mammograms to women in those communities.





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We are dramatically increasing the presence of Aboriginal art in the facility to create a more welcoming environment.



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TBRHSC is introducing mandatory cultural sensitivity training for all staff.



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All patients can access a Healing Garden on site featuring the four sacred medicines. on Anderson Sweetgrass



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We have created an engagement strategy with Aboriginal partners to help guide our work to improve Aboriginal health. This includes an Aboriginal advisory committee.



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Our regional cancer program also has (and is implementing) an Aboriginal Cancer strategy. It specifically addresses under and never screened Aboriginal populations and is led by an Aboriginal physician.





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TBRRI: Improving health outcomes of the Aboriginal population

TBRRI is engaged in several research projects to better understand and address the health status of Aboriginal populations in Northwestern Ontario. For example:

Developing an integrated vaccination, screening and treatment program to increase screening rates and reduce high rates of cervical cancer among Aboriginal women.



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Dr. Ingeborg Zehbe is working with others to pioneer culturally appropriate approaches to explore with First Nations women how factors such as colonialism, the residential school system and exposure to racism might influence the risk of human papillomavirus (HPV) infection and screening behaviours.



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TBRRI clinician-scientist Dr. Nana Jumah plans to engage multi-centre clinical trials throughout Northwestern Ontario targeted at improving women's health by better managing opioid addiction during pregnancy and investigating the long-term neonatal outcomes and childhood development issues that result.



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DANGER





Dr. Zehbe's team is integrating the arts into research to improve community health capacity and increase cancer screening rates through education that promotes cultural safety, increases empowerment of women to direct their wellbeing, and deeper commitment by women to share their learnings in their community.



Thunder Bay Regional Health Sciences Centre healthy together TBRHSC and TBRRI are deeply committed to Aboriginal health, and enhancing culturally appropriate care for the people of our community. Working together, the possibilities to radically change the approach to delivering health care to the Aboriginal population and the outcomes of that care are enormous.



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